DISCLAIMER: This document has been translated from a part of the Japanese original for reference purposes only. In the event of any discrepancy between this translated document and the Japanese original, the original shall prevail.

August 7, 2026

Consolidated Financial Results for the Three Months Ended June 30, 2026 (Under Japanese GAAP)

Company name:	ARIAKE JAPAN Co., Ltd.
Listing:	Tokyo Stock Exchange
Securities code:	2815
URL:	https://www.ariakejapan.com/
Representative:	Naoki Shirakawa, Representative Director and President
Inquiries:	Kouichi Matsumoto, Director and General Manager of Administration Dept
Telephone:	+81-3-3791-3301
Scheduled date to commence dividend payments:	—
Preparation of supplementary material on financial results:	Yes
Holding of financial results briefing:	Yes

(Yen amounts are rounded down to millions, unless otherwise noted.)

1. Consolidated financial results for the three months ended June 30, 2026 (from April 1, 2026 to June 30, 2026)

(1) Consolidated operating results (cumulative)

(Percentages indicate year-on-year changes.)

	Net sales		Operating profit		Ordinary profit		Profit attributable to owners of parent	
Three months ended	Millions of yen	%	Millions of yen	%	Millions of yen	%	Millions of yen	%
June 30, 2026	15,989	3.8	2,550	(2.2)	2,978	(8.5)	2,086	(11.3)
June 30, 2025	15,408	0.8	2,606	17.5	3,256	11.8	2,351	29.6

Note: Comprehensive income For the three months ended June 30, 2026: ¥1,910 million [(10.6)%]
For the three months ended June 30, 2025: ¥2,136 million [(39.2)%]

	Basic earnings per share	Diluted earnings per share
Three months ended	Yen	Yen
June 30, 2026	65.50	-
June 30, 2025	73.85	-

(2) Consolidated financial position

	Total assets	Net assets	Equity-to-asset ratio	Net assets per share
As of	Millions of yen	Millions of yen	%	Yen
June 30, 2026	148,086	133,193	89.0	4,138.78
March 31, 2026	151,051	134,749	88.3	4,186.12

Reference: Equity
As of June 30, 2026: ¥131,818 million
As of March 31, 2026: ¥133,325 million

2. Cash dividends

	Annual dividends per share				
	First quarter-end	Second quarter-end	Third quarter-end	Fiscal year-end	Total
	Yen	Yen	Yen	Yen	Yen
Fiscal year ended March 31, 2026	-	60.00	-	120.00	180.00
Fiscal year ending March 31, 2027	-				
Fiscal year ending March 31, 2027 (Forecast)		60.00	-	240.00	300.00

Note: Revisions to the forecast of cash dividends most recently announced: None

Note: Breakdown of year-end dividends for the fiscal year ending March 31, 2027: Ordinary dividend of 120.00 yen, commemorative dividend of 120.00 yen

For details, please refer to the "Notice of Dividend to Commemorate the 60th Anniversary of the Company's Founding," disclosed on May 13, 2026.

3. Forecast of consolidated financial results for the fiscal year ending March 31, 2027 (from April 1, 2026 to March 31, 2027)

(Percentages indicate year-on-year changes.)

	Net sales		Operating profit		Ordinary profit		Profit attributable to owners of parent		Basic earnings per share
	Millions of yen	%	Millions of yen	%	Millions of yen	%	Millions of yen	%	Yen
Six months ending September 30, 2026	33,363	6.7	5,145	0.7	6,376	7.8	4,675	13.3	147.95
Fiscal year ending March 31, 2027	69,232	3.4	11,251	(4.5)	13,157	(4.4)	9,548	1.0	304.57

Note: Revisions to the earnings forecasts most recently announced: None

*** Notes**

(1) Significant changes in the scope of consolidation during the period: None
Newly included: − company (Company name: −)

(2) Adoption of accounting treatment specific to the preparation of quarterly consolidated financial statements: Yes
(Note) For details, see "(Application of specified accounting methods for preparation of quarterly consolidated financial statements)" under "(3) Notes on quarterly consolidated financial statements" in "2. Quarterly Consolidated Financial Statements and Major Notes."

(3) Changes in accounting policies, changes in accounting estimates, and restatement
- (i) Changes in accounting policies due to revisions to accounting standards and other regulations: None
- (ii) Changes in accounting policies due to other reasons: None
- (iii) Changes in accounting estimates: None
- (iv) Restatement: None

(4) Number of issued shares (common shares)

(i) Total number of issued shares at the end of the period (including treasury shares)

As of June 30, 2026	32,808,683 shares
As of March 31, 2026	32,808,683 shares

(ii) Number of treasury shares at the end of the period

As of June 30, 2026	959,184 shares
As of March 31, 2026	959,149 shares

(iii) Average number of shares outstanding during the period (cumulative from the beginning of the fiscal year)

Three months ended June 30, 2026	31,849,516 shares
Three months ended June 30, 2025	31,848,610 shares

* Consolidated quarterly financial results reports are outside the scope of the review procedures conducted by certified public accountants or an audit firm.

* Explanation regarding the appropriate use of forecasts of consolidated financial results and other special instructions

The forward-looking statements, including forecasts of financial results, contained in these materials are based on information available to the Company and on certain assumptions deemed to be reasonable. Actual financial results may differ from the results anticipated in the statements due to various factors.

Contents

1. Qualitative Information on Quarterly Consolidated Financial Results

(1) Explanation regarding financial results

During the first three months of the fiscal year ending March 31, 2027 (April 1, 2026–June 30, 2026), the Japanese economy remained unstable due to factors such as further heightened geopolitical risks and fluctuations in exchange rates and energy prices related to political developments in various countries. In the domestic food industry in particular, in addition to the sharp rise in packaging material prices resulting from the situation in the Middle East and increases in logistics and labor costs, energy costs, and the prices of imported raw materials continued to soar. Amid persistent high prices, real wage growth continued to lag behind inflation, leaving consumers increasingly concerned about protecting their livelihoods and making their thriftier purchasing behavior even more apparent.
Under such circumstances, as a leading manufacturer in the field of natural seasonings and also as a global enterprise, ARIAKE JAPAN Co., Ltd. (the "Company") and its consolidated subsidiaries (collectively, the "Ariake Group") have been striving to ensure a stable supply of high-quality products while pursuing food safety and security, good health, and better taste.
In the domestic business, while expanding sales of high-value-added products for the restaurant and ready-made meal markets, we have implemented price adjustments to respond to rising costs and pursued company-wide efforts to reduce costs by enhancing production efficiency.
Furthermore, as part of new initiatives aimed at enhancing corporate value over the medium to long term and expanding our business portfolio, we have begun preparations to enter the pet food business following the approval of certain amendments to our Articles of Incorporation at the 48th Annual General Meeting of Shareholders held in June 2026. Leveraging the technology and expertise in natural seasonings that we have cultivated over many years, we will continue to explore new growth areas.
As a result of these efforts, the Company was able to record the following earnings for the first three months ended June 30, 2026 (April 1, 2026–June 30, 2026).

The Company's net sales increased by 2.5% (¥273 million) year on year, to ¥11,396 million.

In regard to net sales of consolidated subsidiaries, sales of subsidiaries increased by 7.2% year on year.

Therefore, consolidated net sales for the three months under review increased by 3.8% (¥580 million) year on year to ¥15,989 million.

The Company's operating profit decreased by 4.7% (¥84 million) year on year to ¥1,718 million mainly due to increases in the prices of raw materials and packaging materials.

Consolidated operating profit decreased by 2.2% (¥56 million) from the same period in the previous fiscal year to ¥2,550 million.

The Company's ordinary profit decreased by 8.6% (¥251 million) year on year to ¥2,666 million, mainly due to a decrease in operating profit and foreign exchange gains.

Consolidated ordinary profit decreased by 8.5% (¥277 million) year on year to ¥2,978 million.

Quarterly net income for the Company decreased by 8.7% (¥178 million) year on year to ¥1,862 million.

Quarterly consolidated profit attributable to owners of parent decreased by 11.3% (¥265 million) year on year to ¥2,086 million.

Financial results of the Company and its consolidated subsidiaries by region were described below.

- Net sales

(Millions of yen)

		First three months of FY2027	First three months of FY2026	Difference
ARIAKE JAPAN Co., Ltd.		11,397	11,123	274
Consolidated subsidiaries total		4,593	4,286	307
Region	Asia	2,323	2,275	48
	Europe	2,196	1,933	263
	Japan	74	78	(4)
Sum		15,990	15,409	581

(Note) The presented figures have been rounded off.

- Operating profit

(Millions of yen)

		First three months of FY2027	First three months of FY2026	Difference
ARIAKE JAPAN Co., Ltd.		1,719	1,804	(85)
Consolidated subsidiaries total		831	802	29
Region	Asia	544	543	1
	Europe	295	255	40
	Japan	(8)	4	(12)
Sum		2,550	2,606	(56)

(Note) The presented figures have been rounded off.

(2) Explanation regarding financial position

As of June 30, 2026, consolidated total assets were ¥148,086 million. This represents a decrease of ¥2,965 million compared to March 31, 2026.

Total liabilities decreased by ¥1,408 million to ¥14,892 million compared to March 31, 2026. Net assets were ¥133,193 million, which represents a decrease of ¥1,556 million from March 31, 2026.

(3) Explanation regarding information on future forecasts including consolidated financial forecasts, etc.

At this point, there has been no change to the forecasts of the consolidated financial results disclosed on May 13, 2026.

2. Quarterly Consolidated Financial Statements and Major Notes

(1) Quarterly consolidated balance sheets

(Thousands of yen)

	FY2026 (As of March 31, 2026)	First Quarter of FY2027 (As of June 30, 2026)
Assets		
Current assets		
Cash and deposits	53,641,383	50,509,433
Notes and accounts receivable - trade	13,521,507	13,193,389
Securities	1,000,000	1,000,000
Merchandise and finished goods	5,402,173	5,498,030
Work in process	1,567,086	1,704,703
Raw materials and supplies	5,897,684	6,554,124
Accounts receivable - other	7,827	542,304
Other	730,316	775,610
Allowance for doubtful accounts	(1,185)	(1,186)
Total current assets	81,766,793	79,776,409
Non-current assets		
Property, plant and equipment		
Buildings and structures	28,013,117	28,051,572
Accumulated depreciation	(18,165,689)	(18,338,345)
Buildings and structures, net	9,847,427	9,713,226
Machinery, equipment and vehicles	37,772,862	38,091,024
Accumulated depreciation	(28,030,064)	(28,424,374)
Machinery, equipment and vehicles, net	9,742,798	9,666,649
Land	4,823,904	4,821,447
Leased assets	112,184	112,156
Accumulated depreciation	(97,862)	(99,025)
Leased assets, net	14,322	13,130
Construction in progress	1,290,518	1,552,857
Other	1,706,323	1,734,674
Accumulated depreciation	(1,449,669)	(1,479,087)
Other, net	256,653	255,586
Total property, plant and equipment	25,975,624	26,022,899
Intangible assets		
Other	110,223	126,669
Total intangible assets	110,223	126,669
Investments and other assets		
Investment securities	39,560,621	38,470,537
Long-term loans receivable	498,064	564,735
Investment property, net	147,158	147,086
Deferred tax assets	25,205	25,112
Other	3,211,105	3,196,014
Allowance for doubtful accounts	(243,129)	(243,129)
Total investments and other assets	43,199,026	42,160,358
Total non-current assets	69,284,874	68,309,926
Total assets	151,051,667	148,086,336

(Thousands of yen)

	FY2026 (As of March 31, 2026)	First Quarter of FY2027 (As of June 30, 2026)
Liabilities		
Current liabilities		
Notes and accounts payable - trade	4,327,066	4,152,902
Electronically recorded obligations - operating	804,588	449,408
Lease liabilities	4,746	4,303
Income taxes payable	2,071,724	1,246,171
Provision for bonuses	394,550	386,660
Provision for bonuses for directors (and other officers)	33,200	-
Other	2,110,060	2,674,233
Total current liabilities	9,745,937	8,913,679
Non-current liabilities		
Lease liabilities	5,020	3,944
Deferred tax liabilities	5,343,767	4,797,143
Long-term accounts payable - other	69,166	69,166
Retirement benefit liability	975,322	933,538
Other	162,535	175,406
Total non-current liabilities	6,555,812	5,979,201
Total liabilities	16,301,749	14,892,880
Net assets		
Shareholders' equity		
Share capital	7,095,096	7,095,096
Capital surplus	7,969,805	7,969,805
Retained earnings	101,784,944	100,678,335
Treasury shares	(2,044,789)	(2,044,978)
Total shareholders' equity	114,805,057	113,698,259
Accumulated other comprehensive income		
Valuation difference on available-for-sale securities	8,265,471	7,382,021
Foreign currency translation adjustment	10,014,982	10,521,594
Remeasurements of defined benefit plans	240,462	216,290
Total accumulated other comprehensive income	18,520,916	18,119,907
Non-controlling interests	1,423,944	1,375,289
Total net assets	134,749,918	133,193,455
Total liabilities and net assets	151,051,667	148,086,336

(2) Quarterly consolidated statements of income and quarterly consolidated statements of comprehensive income

(Quarterly consolidated statements of income)

(Thousands of yen)

	First Quarter of FY2026 (from April 1, 2025 to June 30, 2025)	First Quarter of FY2027 (from April 1, 2026 to June 30, 2026)
Net sales	15,408,863	15,989,787
Cost of sales	10,717,586	11,171,669
Gross profit	4,691,276	4,818,118
Selling, general and administrative expenses	2,084,927	2,267,996
Operating profit	2,606,348	2,550,121
Non-operating income		
Interest income	136,446	189,365
Dividend income	116,073	123,845
Rental income from buildings	5,190	5,424
Foreign exchange gains	427,349	50,198
Other	81,231	76,014
Total non-operating income	766,292	444,849
Non-operating expenses		
Loss on valuation of derivatives	110,727	7,422
Other	5,539	8,835
Total non-operating expenses	116,267	16,257
Ordinary profit	3,256,374	2,978,713
Extraordinary losses		
Loss on retirement of non-current assets	86,812	-
Total extraordinary losses	86,812	-
Quarterly profit before income taxes	3,169,561	2,978,713
Income taxes	795,124	867,969
Quarterly profit	2,374,437	2,110,744
Quarterly profit attributable to non-controlling interests	22,470	24,617
Quarterly profit attributable to owners of parent	2,351,967	2,086,125

(Quarterly consolidated statements of comprehensive income)

(Thousands of yen)

	First Quarter of FY2026 (from April 1, 2025 to June 30, 2025)	First Quarter of FY2027 (from April 1, 2026 to June 30, 2026)
Quarterly profit	2,374,437	2,110,744
Other comprehensive income		
Valuation difference on available-for-sale securities	1,503,582	(883,449)
Foreign currency translation adjustment	(1,974,218)	605,604
Remeasurements of defined benefit plans, net of tax	233,139	77,709
Total other comprehensive income	(237,497)	(200,135)
Quarterly comprehensive income	2,136,940	1,910,608
Quarterly comprehensive income attributable to		
Quarterly comprehensive income attributable to owners of parent	2,170,951	1,786,998
Quarterly comprehensive income attributable to non-controlling interests	(34,010)	123,610

(3) Notes on quarterly consolidated financial statements

(Notes on the going concern assumption)

Not applicable.

(Notes on changes in accounting policies)

Not applicable.

(Notes on significant changes in the amount of shareholders' equity)

Not applicable.

(Application of specified accounting methods for preparation of quarterly consolidated financial statements)

With respect to tax expenses, the effective tax rate after the application of tax effect accounting on profit before income taxes of the consolidated fiscal year, including the first quarter under review were reasonably estimated and tax expenses were calculated by multiplying profit before income taxes by said estimated effective tax rate.

Adjustments for income and other taxes are included in income taxes.

(Notes on quarterly consolidated balance sheets)

*1. Items related to unconsolidated subsidiaries and affiliated companies are as follows.

(Thousands of yen)

	FY2026 (As of March 31, 2026)	First Quarter of FY2027 (As of June 30, 2026)
Investment securities (shares)	1,500	1,500

(Notes on quarterly consolidated statements of income)

*1. Total amount of research and development expenses included in general and administrative expenses and manufacturing costs for the first quarter of the current fiscal year.

(Thousands of yen)

	First Quarter of FY2026 (from April 1, 2025 to June 30, 2025)	First Quarter of FY2027 (from April 1, 2026 to June 30, 2026)
General and administrative expenses	123,636	127,842
Manufacturing costs for the current period	4,195	4,829

(Notes on quarterly consolidated statements of cash flows)

Quarterly consolidated statements of cash flows for the first quarter of the current fiscal year have not been prepared. Depreciation (including amortization related to intangible assets) and amortization of goodwill for the first quarter of the current fiscal year are as follows.

(Thousands of yen)

	First Quarter of FY2026 (from April 1, 2025 to June 30, 2025)	First Quarter of FY2027 (from April 1, 2026 to June 30, 2026)
Depreciation	512,881	572,389

(Notes on segment information, etc.)

Segment Information

Segment information is omitted because the Natural Seasoning Business is our only segment.