

To our shareholders:

Company name: ARIAKE JAPAN Co., Ltd.

Name of representative: Naoki Shirakawa, President (CEO)

(Code number: 2815 Tokyo, Prime Market)

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Notice regarding the Dissolution and Liquidation of a Consolidated Subsidiary

ARIAKE JAPAN Co., Ltd. (the "Company") hereby announces that at a meeting of the Board of Directors held today, the Company decided to commence dissolution and liquidation procedures for Rizhao Ariake Foodstuff Co., Ltd. ("Rizhao Ariake"), a consolidated subsidiary.

1. Reasons for Dissolution

In response to a request for future removal due to land readjustment in the Qingdao City Industrial Park where Qingdao Ariake Foodstuff Co., Ltd. ("Qingdao Ariake"), a subsidiary of the Company, is located and in order to increase production to meet increasing demand in China in the future, the Company established a new company, "Rizhao Ariake," as a candidate site for a new factory, in Rizhao City, China, on November 18, 2021,. Subsequently, despite some delays in progress due to the impact of COVID-19 and related external factors, we continued preparations for factory construction. However, in light of the fact that Qingdao City, which had originally planned to perform land readjustment, has withdrawn its request for future removal, and that the production capacity required to achieve the targets indicated the Medium-term Business Plan can now be accommodated through the expansion of facilities within the Qingdao Ariake factory, there is no longer a reasonable rationale for constructing a factory in Rizhao City. Therefore, the Company has decided to dissolve and liquidate Rizhao Ariake, which was established in Rizhao City. Separately from the Medium-term Business Plan, regarding the expansion of production capacity with an eye on the long-term growth of the Chinese market in the future, the Company expects to receive land brokerage for a new factory construction site within Shandong Province, where the company's existing factory is located. The Company will maintain the investment plan at its current scale and continue its initiatives.

2. Overview of the Subsidiary to be Dissolved

(1)	Name	Rizhao Ariake Foodstuff Co., Ltd.			
(2)	Location	Rizhao City, Shandong Province, China			
(3)	Representative's name and title	Ryusho Takada, Chairman			
(4)	Main business activities	Manufacture and sale of natural seasonings			
(5)	Share capital	13.5 million dollars			
(6)	Date of establishment	November 18, 2021			
(7)	Major shareholders and shareholding ratios	Ariake Japan Co., Ltd. 25.9% Qingdao Ariake Foodstuff Co., Ltd. 74.1%			
(8)	Relationship with the Listed Company	Capital Relationship	The Company's C	The Company's Group 100%	
		Personnel Relationshi	p One chairman and	One chairman and one auditor dispatched	
		Transaction Relationship	None	None	
		Status as Related Part	y None in particular	None in particular	
(9)					
Fiscal Year End		Dec 2022	Dec 2023	Dec 2024	
Net assets		1,696 million yen	1,637 million yen	2,044 million yen	
Total assets		1,697 million yen	1,657 million yen	2,044 million yen	
Net asset per share		-yen	-yen	-yen	
Net sales		- million yen	- million yen	- million yen	
Operating profit		- million yen	- million yen	- million yen	
Ordinary profit		4 million yen	77 million yen	41 million yen	

Profit attributable to owners of Parent	3 million yen	58 million yen	31 million yen
Profit per share	-yen	-yen	-yen
Dividends per share	-yen	-yen	-yen

3. Schedule for Dissolution and Liquidation

Resolution of dissolution: Effective June 30, 2025 Completion of liquidation: Early July 2025, scheduled

4. Impact on Business Performance and Future Outlook

The impact of this matter on the consolidated business performance for the fiscal year ending March 31, 2026, is expected to be minimal. The Company will promptly disclose any matters requiring disclosure that may arise in the future.